Dear Mr. and Mrs. Anderson:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. and Mrs. Thomas M. Anderson 1113 Laurelwood Drive Chattanooga, TN 37412

Mrs. Thomas M. Anderson 1113 Laurelwood Drive Chattanooga, Tennessee 37412 march 29,1987 Pear Dr. Baker Congratulation on your new job with President Reagen. Over Lope and prayer is That you will make very effort to see what our Presedent is effective she last 2 year. The Las done more for our Country in my lefetime when argune who has sat where he site\_ an Covernation Republican we pray Lod' speed for you Amorely, See and Jon Godera

Dear Mr. Mays:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. John Mays, Jr. 4452 170th Avenue, S.E. Issaquah, WA 98027

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4452 170th Ave. S.E. Issaquah, WA 98027 March 27, 1987

Mr. Howard Baker Chief of Staff White House 1600 Pennsylvania Ave Washington D.C. 20500

#### Dear Mr. Baker:

I've been a long time admirer of yours. I have been waiting for your announcement to run for President of The United States. At that time I was going to offer you whatever assistance I could to get you elected. Now that you are the Chief of Staff, It doesn't look like that will happen. However, this weekend I read an article in our local newspaper that said you may be the Party's choice if the Party can't agree and come up with enough ballets to get one of the candidates nominated. I'll keep my fingers crossed that this will happen.

I think I know how important your current job is. I believe that you have your hands full trying to hold the current administration together. I have no doubts that you can handle this position. I believe that you deserve more.

I hope this country hasn't lost the opportunity to have you as President.

Sincerely,

John Mays, Jr.

Dear Marc:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Marc Heitzman 274 Westview Terrace Arlington, TX 76013

MARC HEITZMAN 274 WESTVIEW TERRACE ARLINGTON, TEXAS 76013 MARCH. 27, 1987

HOWARD BAKER WHITE HOUSE CHIEF OF STAFF THE WHITE HOUSE WASHINGTON, D.C.

DEAR HOWARD BAKER, I AM WRITING TO CONGRATULATE YOU ON YOUR NEWLY APPOINTED POSITION IN THE WHITE HOUSE, AS THE IRAN CONTRA SCANDAL IS PASSING, IT SEEMS YOU ARE BRINGING CREDIBILITY DACK TO THE WHITE HOUSE. I HAVE ALWAYS HAD PERSONAL FAITH IN THE REAGAN ADMINISTRATION, AND BELIEVE YOU CAN ONLY BETTER POLITICS IN WASHINGTON AND ABROAD. I WISH YOU THE DEST OF LUCK.

BEST REGARDS, MARC HEITZMAN ARLINGTON HIGH SCHOOL STI Dear Patrick:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Patrick Reed 2315 Callender Road Arroyo Grande, CA 93420

THB 1 March 24, 1987 Dear Mr. Baker: I am a student at Unoyo Grande High School. I would like to thankyou for taking over the job of hief of Staff. I realize you made a very big sacrafice to benefit our Country. I hankyou very much. Sincerely, Patrick Reed arroyo Grande Ca. 23/5 Callender Rd. 93420

Dear Dean Martin:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Dean Mary Martin Graduate School Middle Tennessee State University 114 Cope Administration Building Murfreesboro, TN 37132

17HB-1



Graduate Office 114 Cope Administration Bldg. Middle Tennessee State University Murfreesboro, Tennessee 37132 (615) 898-2840 Reflection • Celebration • Anticipation April 7, 1987

The Honorable Howard Baker Chief of Staff The White House Washington, D.C. 20013

Dear Sir:

Please accept my personal best wishes on your appointment as Chief of Staff of the White House. The people of Tennessee are proud of you.

We still need to bring some of our Tennesseans back home. Mary was thrilled greatly to receive the letter you sent her at Colgate. Thank you for this fine gesture. It was very meaningful to her.

Sincere best wishes for your success and happiness from Chester and  $\ensuremath{\mathsf{me}}\xspace.$ 

Sincerely,

Mary Martin, Dean Graduate School

marten

w

Dear Mr. Hord:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Richard Hord 915 Virginia Street Martins Ferry, OH 43935

Learth surveyed 37P all june Emitis M March 50 1686 HHB-1 Listo Vesterne J world I would What a compliment when you wanted in manner or fully a bright of girles in from Burne. a west xul such a comported of mound, and consider you to have been an Wester I found saviet State of Many was the new world straight Of Grendent Grazan. alt markage less les salls Ostential to one day serve in the capacity of President of Server of New York of Continued. Bucers and goth fortune. N'hap a bono l'all Kingly and me and entertained destroy which the result in between your result see there has presented

Dear Ms. Jolley:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Ms. Veola Jolley Route 1, Box 526 Mooresboro, NC 28114

3-22-87 Mooresboro. N.C.
Pt 1 Box 526-28114 Mr Baker That you are in Washington Wish you would men to gresdont. You would get my vote 9 am Again Jalley mather he lines in TN. Se Thanks a lot off you. my Husband died Dic -2 - 1986; I went up there at christman stayed to day g love TN' wish ut up these Loger has a nice Family hape you can get Things hetter in Washington

Dear Mr. Watson:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Ervin D. Watson 15215 Noblewood Lane Bowie, MD 20716

Me Howard Baker HB-1 That House Washington, D.C. Dear MR. Baker, The announcement of your being named Chief of Stoff for President Pegon shet me with an bivalent geelings" but distressed to hear That In would not seek The Republican nomination for President. I was so hoping That you would succeed MR. Leyon as our det President. I have followed your career classly and gained, tremendone respect for you devine The Watergate Having. your leaving The Senate was also a dissappointing event. I gelt That The hate lost a brillout mind and an enfluential voice of moderation and componeire. Is a black Comerican and Democrat, There are few Desublicine to whom I would you This support. But I along with many of my friends and associates would welcome you are a condidate, I bo hope you decision not to sun is not feral. I am hoping that The members of your Republican Porty would recognize what a find cardidate and President you would make. Openica needs you. zu ere doing a frest zob as Chief of Staff. Swind Watson 15215 Noblewood have Bourie, Md. 207/6

Dear Mr. Michael:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. David O. Michael Director of Missions Black River Baptist Association 212 County Highway O Kennett, MO 63857

(J)

4413-1

## **Black River Baptist Association**

David O. Michael, Director 212 County Highway O Phone 888-3867 Kennett, Missouri 63857

April 3, 1987

Mr. Howard Baker Chief of Staff The White House Washington, D. C. 20550

Dear Sir:

With great appreciation we commend you for foregoing a bid to the Presidency in the next election, in order to assist President Reagan.

Your influence will certainly help to stabilize and energize the work of our Government during these crucial times.

Gratefully,

David O. Michael,

Director of Missions

avid Ormichael

Dear Mr. Kaminshine:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Arthur A. Kaminshine President ESECO Speedmaster Cushing, OK 74023

HHB)

# ESECO Speedmaster

Telephone - 918/225-1266
Cable Address - ESECO CUSH UD
Telex Address - 704205

April 3,1987

Mr. Howard Baker Chief of Staff White House Washington, D. C. 20002

Dear Future President Baker:

I want to express my appreciation for your dedication and self sacrifice in accepting the challenge that was presented you. Your outstanding record for level headed approach to problems really struck home during the Nixon era. You are a true American.

Your guidance and understanding is sorely needed to balance the extreme right and left factions. For what it is worth, I believe you are the best choice to lead this country through the industrial dilemma facing us. I hope that you will get the well deserved opportunity to prove me right.

I do not have vast financial resources, but I will always be ready to work diligently on your behalf.

Respectfully,

Art\hur A. Kaminshin|e, President

AAK: Mch

Dear Mr. Williamson:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Richard S. Williamson Mayer, Brown & Platt 190 South La Salle Street Chicago, IL 60603

HHB1

WASHINGTON

LONDON

DENVER HOUSTON LOS ANGELES

NEW YORK

## MAYER, BROWN & PLATT

190 SOUTH LA SALLE STREET

CHICAGO, ILLINOIS 60603

312-782-0600 TELEX 190404 FACSIMILE 312-701-7711

RICHARD S. WILLIAMSON

WRITER'S DIRECT DIAL NUMBER 312-701-7119 FILE NUMBER

March 30, 1987

The Honorable Howard H. Baker, Jr. Chief of Staff to the President The White House Washington, DC 20500

Dear Senator Baker,

It was good to see you at the White House the other day during the Conservative Advisory Group's meeting with the President. The President is tremendously fortunate to have you at his right side during these difficult days. You gave a real contribution to the President and, I believe, to the Country by putting aside your own Presidential ambitions at this time to serve as the President's senior aide. You and Ken are an outstanding team and will do a great job!

Needless to say, if there's ever anything I can do, please don't hesitate to contact me.

Cordially,

Richard S. Williamson

RSW/ss

Dear Mr. Pemberton:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Olson Pemberton, Jr.
The Edward Lane Bible Institute
Caixa Postal 12
38.740 Patrocinio, M.G.
Brazil

XHB,

## THE EDWARD LANE BIBLE INSTITUTE

Caixa Postal 12
38.740 - Patrocinio, M. G.

Brazil — South America

28 March 1987

Mr. Howard H. Baker Chief-of-Staff The White House Washington, DC

Dear Howard:

It was with pleasure that Jean and I read of your appointment as Chief-of-Staff of The White House, which has received very good coverage in Brazil. We think prayerfully of you in this position of such importance and are sure you will fulfill the responsibilities in an excellent way.

After forty years with the Presbyterian Mission in Brazil, we retired but continue in the same work. We have no idea when we'll stop and have no desire to do so. Eventually our permanent retirement home will be Campinas, São Paulo, Brazil, where we purchased a house, and where we will be near three of our children and five grandchildren. We do expect to visit our two children and one grandchild in Florida each year, and to spend some time in the house we inherited from my parents in Crossnore, (western) North Carolina.

I hope that we shall have occasion to see you again, perhaps in Huntsville.

Jean and I send our greetings to Joy, and our prayers for her health.

Cordially,

Olson Pemberton, Jr.

Dear Mr. Holder:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Jim Holder 3630 South Terwilleger Tulsa, OK 74105

MMD-1

#### JIM HOLDER 3630 SO. TERWILLEGER TULSA, OKLAHOMA 74105

April 1, 1987

Mr. Howard **S**aker The White House Washington, D. C.

Dear Mr. Baker:

Thank you so much for assuming the role of Chief of Staff for President Reagan. He most certainly needed you.

We hope and pray some day we can call you Mr. President. This great country is in bad need of a succession of great men.

God Bless and nest wishes,

Jim Holder

In Holder

JH/j

Dear Ms. Murphy:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Ms. Georgia H. Murphy 3003 Parkwood Drive Brunswick, GA 31520

HH3 1

3003 Carkwood Drine Brunswich Se 31520 How. Howard Baker, Chief of Stays Washington, D. C Dear The Baker: I am so hoppy you took the task of Chief y Stoff-I admired you greatly when you were on The Water Sate panel - of do like some one to look me in the eye when talking to me and not be agraine to stoud up + Call a spode a spode. I was born, reared and home lived a Democret these 76 years the Good Land has let me line in this had run for President, I was going to work & Vate for you. Instead, of feel, as I am sure you did, that you Could do More for our Country during this Critical period by Concessing your plan for the presidence and taking This position - If the job Can he Congratulations-Sood lucke- So for it\_ hand I murphy

Dear Mr. Halliburton:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Gus G. Halliburton Chairman, Trust Board Commerce Union Bank One Commerce Place Nashville, TN 37219

Commerce Union Bank

Gus G. Halliburton Chairman, Trust Board

March 9, 1987

Senator Howard Baker Baker, Worthington, Crossley, Stansbury, Woolf 401 Church St. Nashville, TN 37219

Dear Senator Baker:

I'm sure there are thousands of people in this country who have quietly said "Thank You" prayers upon learning that you accepted the President's invitation to become his Chief of Staff. There certainly isn't anything that I can add to all of the good things that have been said and written about your acceptance and about what it means to the entire country, but I wanted to take this opportunity to write to you and personally express my own deepest feeling of appreciation for what you have done.

Just falliburton

Sincerely,

GGH/gn

Dear Mr. Sylvester:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Edward B. Sylvester Suite 202 101 Providence Mine Road Nevada City, CA 95959

101 Providence Mine Road, Suite 202 Nevada City, California 95959 • 265-5841

March 31, 1987

The Honorable Howard Baker Presidential Chief of Staff The White House Washington, DC 20500

Dear Sir:

I wish to express my great pleasure at your accepting the role of Presidential Chief of Staff.

I cannot imagine a better man to take on the job at this time, and I sincerely hope this will be the opportunity for you to step forward to follow the Reagan Presidency. I have admired your skill and work in public service for many years. You were kind enough to send me an autographed picture several years ago, which I display proudly on my office wall. I, of course, am even prouder now that you have stepped into a very difficult job in a most difficult time.

I can already see the effect of your skills in the short time you have taken the responsibility of this difficult position.

Thank you for accepting this challenge. The Country and the Republican Party will benefit greatly from your dedication.

Very truly yours,

Edward B. Sylvester

Dear Mr. Carlson:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Eric A. Carlson 12427 Highlife Drive Creve Coeur, MO 63146

KNB /

Honorable Howard Baker, Jr. The White House 2120 16th. N.W. Washington, D.C. 20009

Dear Semator Baker,

The attached may be of interest....and value.

Best wishes and success as to your new assignments.

Kind personal regards.

Sincerely,
FRIC A. CARLSON
Eric A. Carlson
Registered Republican

12427 Highlife Drive Creve Coeur, Missouri 63146

### MANAGEMENT

The Management Function is made up of three Sub-Functions:

- 1. PLANNING
- 2. DIRECTING
- 3. FOLLOW-UP

The Management Function and Sub-Functions are carried out by establishing:

- 1. PURPOSE
- 2. PRINCIPLES
- 3. POLICY
- 4. PLAN
- 5. PROCEDURES
- 6. PRACTICE

None of the above can be abdicated in successfully executing the Management Functions....if desired purpose is to be obtained.

Authority may be delegated ..... But not responsibility.

Dear Mrs. Potter:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mrs. Bertha H. Potter 23437 South Main Street Carson, CA 90745

HHB)

To You - Mr. Baker

When you declined your post in U.S. service I wrote you a letter - regarding the Captain deserting the sinking ship. You replied very courteously: - explaining your reasons.

Since then you have honorably resumed your <u>patriotic</u> <u>service</u> and come to <u>assist</u> our nation in service to our <u>President</u>.

I thank and commend you, and truly believe that you are <u>quality</u> for becoming our next <u>President</u>.

Sincerely,

Bertha H. Potter

Captain Jane Ware Dir P.I., Com. Corps US 23437 South Main Street Carson, Calif. 90745 Company of the Compan

## I'm Thankful

If I should try to think
Of all the things I'm thankful for,
I would be thinking when I die;
For I am thankful that I think.

If I could think and count
The things of beauty that I see,—
The lacy sea, the gem-filled sky,
The homely things that most men miss:

Could I record the words
Of kindness spoken through the day
That I have heard from others' lips
Which swept dismay and grief aside—

As I recount the deeds
That have been done, when day is past,
Which, in my dreams, live on and on,
I'm thankful for them—everyone.

For if I try to think
Of all the things I'm thankful for,
I will be thinking when I die;
Because, I'm thankful that I think.

-Jane Ware.

Copyright 1943 (BHPS)

To you Mr. Baker Woth Best Wisher Jane War Berton H. Potter Ryant 1157 Dear Mr. Kocher:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Frederick H. Kocher 17 Pine Street Concord, NH 03301

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HHB-1



April 2, 1987

Dear Senator Baker,

This is a short note to let you know how pleased I am that you are where you are.

I have had the privilege of getting to know you through Senator Rudman and during your trips to New Hampshire. You have my admiration and my best wishes for a successful tenure at the White House.

Sincerely

Fred Kocher



FREDERICK H. KOCHER

Senior Assistant for Intergovernmental Affairs

Senator Warren B. Rudman United States Senate Washington, D. C. 20510 (202) 224-3324

125 No. Main St. Concord, N.H. 03301 (603) 225-7115 Dear Ms. Hatch:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Ms. Cheryl A. Hatch Centre Oregon Faculte Des Lettres Et Langues 95, Avenue du Recteur Pineau 86022 Poitiers France

HHB/SW/WJB/RKS/jzf HHB-1 4118-1



March 26, 1987

Mr. Howard H. Baker, Jr. Vinson & Elkins 1101 Connecticut Avenue, Suite 900 Washington, D.C. 20036 U.S.A

Dear Mr. Baker:

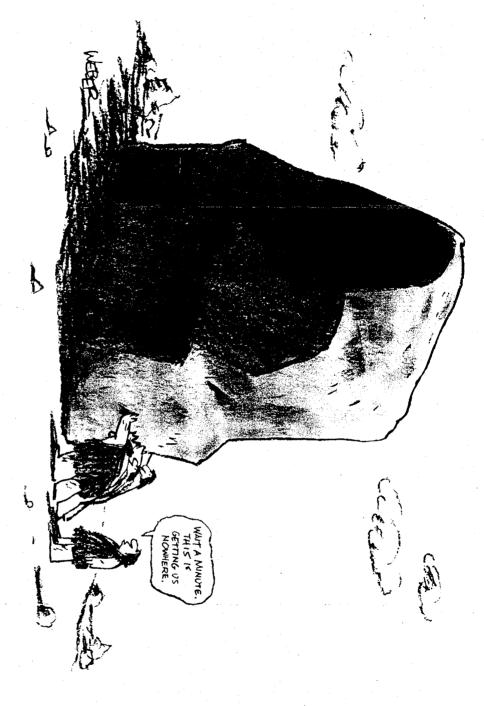
Several years ago, my father told me you were a man to watch, and as I respect and trust my father's opinions, I have watched.

As Memphis District Engineer from 1981 to 1984, Colonel John F. Hatch, Jr. spoke to me of those same qualities of integrity and honesty that have been frequently cited in the news reports following your White House appointment.

I congratulate you on your selection as White House chief of staff and wish you the very best in your future endeavors. I have enclosed a cartoon that may serve as a helpful and humorous reminder in your new job.

Sincerely,

Cheryl A. Hatch



THE DAWN OF REASON

Dear Mr. Hughes:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Bob Hughes 4329 Pennsylvania Kansas City, MO 64111

HHB/SW/WJB/RKS/jzf HHB-1 H4B-1 March 24th, 1981 Ven Mr. Bakery the long been an solmine and supporter of yours since seventier. I was also an Admired of your father in low Everett Rickson At is my since will, so I am and it is the wish of the majority of Americand) that in 1988. The people in America trust you implicitly and everyone ofm sue feels the same way so it do , that this country would be in good hards under your egeble lendership. Once squin the time is At hand when this country meds to be united under the leadership of a president with strong policies regarding both the domestic situation regarding the farmers; and

tues.

our relationship with our Allies and releasers strong - of since believe you se the man smerica needs At the "helm" I hope with All my heart that you are the man with his hand on the Bible taking the oath of office as Iresident Attended to the second of the Inerica needs you Ms. Baker. there's mything of can do to help you in this endeavor) I would be honored to do so. Hill be forty years of ge on July 27th. I And die worked so a photographer) uniter, and in public relations for the part twenty years.

Thank you for your time, Hobert Hughen 4329 Pennsylvania Janus City Missouri